

Mid-Year Budget and Performance Report

**MOHOKARE
LOCAL
MUNICIPALITY
FS 163**



MID-YEAR BUDGET & PERFORMANCE ASSESSMENT 2018/19

Mid-Year Budget and Performance Report

INTRODUCTION

1.1 Purpose

The purpose of the report is to inform Council of the municipality's mid-year performance (up to December 2018 against the approved budget in compliance with section 72 (1)(a) and 52(d) of the MFMA & the requirements as promulgated in the Government Gazette No.32141 of April 2009) by providing a statement on the implementation of the budget and financial state of the affairs of the municipality to the Mayor, as legislated.

1.2 REPORT BY THE MUNICIPAL MANAGER

The 2018/19 Mid-Year Budget Report presents the annual budget results for the first six months' period ending 31 December 2018. The report has been prepared in accordance with the Municipal Finance Management Act and regulations made under that Act.

Section 72(1) of the Municipal Finance Management Act, Act 56 of 2003 states that the accounting officer must, by 25 January of each year, assess the performance of the municipality during the first half of the financial year.

The mid-year budget and performance assessment report must be consistent with the monthly budget statements referred to in section 71(1) on the implementation of the annual budget in accordance with the Service Delivery Budget Implementation Plan (SDBIP) for the first half of the financial year, also the past year's annual report and progress on resolving problems identified in the annual report. The report must be submitted to the Executive Mayor, National Treasury and the relevant Provincial Treasury.

Section 72(3) states that as part of the review the accounting officer must recommend whether an adjustment budget is necessary, and recommend revised projections for revenue and expenditure to the extent that this may be necessary.

In compliance with section 75 of the Municipal Finance Management Act this report must be publicized on the municipal website within five days after the approval by council.

The actual results presented in this report are compared with the original budget estimates as approved in the 2018/19 annual budget. The expected 2017/18 full year forecast cannot be extrapolated from the half year results due to seasonal and other factors impacting on the timing of activity and transactions particularly the government grants expected to be received in the third quarter of the financial year.

1.3 RECOMMENDATIONS BY THE MUNICIPAL MANAGER:

It is recommended based on the report that:

- (a) an adjustments budget for 2018/19 will be required;
- (b) the revised SDBIP, which formed the basis of the mid-year assessment and must include any adjustments as a result of the adjustments budget, must to be approved; and that
- (c) the performance agreements of section 54A Manager may have to be amended accordingly.

Mid-Year Budget and Performance Report

(d) that the midyear budget and performance assessment report be placed on the municipal website within five working days after approval by council.

PART 1 – IN YEAR REPORT

MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

I wish to extend my greetings to all the residents of Mohokare Local Municipality. May I take this golden opportunity to wholeheartedly thank the people of Mohokare local municipality for their overwhelming support and understanding towards the municipality during difficult times of water supply failure due to old infrastructure resources. However; our focus is also on youth development programmes as we acknowledge young people as the future of our municipality and the country as whole. We acknowledge the potential that our young people have in this municipality and as a result, we have launched the “Education is priority” program that has to co-ordinate and support learners to pass matric, and also provide career guidance to those who have already passed matric. As the leadership of Mohokare we have managed to give out technological gadgets to the top 15 (Fifteen) Matrics of 2018 in all high schools in Mohokare.

We take seriously the values of good governance and believe we are capable of turning the tide on unfavourable audit opinions in pursuit of a clean audit as set by the “Operation Clean Audit of 2014” target. We need to inculcate in all concerned a culture of excellence, care, accountability and good governance. The turning point for a clean administration and consequently, audit is not entirely lodged solely on the shoulders of administrators but requires of all of us i.e. Council, administration, business and residence to take part and assume our individual and collective responsibility with prestige, impunity and integrity.

Chapter 4 of the Municipal Systems Act, 2000 compels the municipality to create conditions for communities to participate in its affairs. Our municipality, as a client centred organization, values the role of its stakeholders. We have notably benefited from support programmes and initiatives by external stakeholders, religious groups and sector departments.

The purpose of this report on service delivery and budget implementation is to outline on the performance of the municipality against the municipality’s Integrated Development Plan (IDP) as well as Service Delivery and Budget Implementation Plan for the first half of 2018/19 financial year. The objective of this report conforms to the various pieces of legislation such as the Municipal Finance Management Act – 56 of 2003; Section 72 and the Municipal Budget and Reporting Regulations; section 35. The municipality progressed significantly in achieving objectives with regard to the five (5) key performance areas applicable to local government.

- **Basic Service delivery and infrastructure development**
- **Local Economic Development**
- **Municipal Financial viability and revenue management**
- **Good governance and public participation**
- **Municipal transformation and development**

Our duty as political principals of the municipality is to ensure the significant contribution in the eradication of poverty, unemployment and inequality in our area of Mohokare. This can only be attained through a positive oversight role on municipal administration in the performance for the

Mid-Year Budget and Performance Report

implementation of the Council's approved Service Delivery and Budget Implementation Plan (SDBIP).

I, the Mayor of Mohokare municipality take pride in presenting the Mid-Year report which reflects on the performance of both the service delivery and budget for the first Six (6) months of the 2018/19 financial year.

The report detailed the achievements in various deliverables of which the following are but few examples:

- Upgrading of the 2.7km Access road in Zastron
- Completion of the Matlakeng sports ground
- Installation of x4 High mast lights in Rouxville
- Construction of a 15km pipeline from Montague to the Zastron WTW and Kloof
- Equipping of the raw water pump stations in Zastron
- Construction of 5.6km paved access road with related storm water in Mofulatshepe
- Installation of 14 High mast lights and 12 street lights in Mofulatshepe
- Construction of the Itumeleng sports ground
- Upgrading of S2 Cemetery in Zastron
- Upgrading of Old Matlakeng cemetery in Zastron
- Upgrading of cemetery in the old location in Matlakeng
- Upgrading of the Smithfield Old Cemetery
- Upgrading of Mofulatshepe cemetery
- Upgrading of old cemetery in Roleleathunya

In conclusion, I wish to assure our people that as Mohokare Local Municipality, we commit ourselves to continue delivering quality basic services, we will continue to replace ageing water infrastructure and to continue providing decent sanitation.

Re aha motse.

Cllr N.I. Mehlomakulu

Mayor

Mid-Year Budget and Performance Report

RESOLUTION BY THE MAYOR

1. THAT the mid-year budget and performance assessment as tabled by Administration, be noted;
2. THAT permission be granted to the Municipal Manager to submit the mid-year budget and performance assessment report be submitted to the National and Provincial Treasury within five (5) working days after it was tabled to the Mayor by 14 March 2019;
3. THAT permission be granted to the Chief Financial Officer to place the mid-year budget and performance assessment on the municipal website within five (5) working days after it was tabled to the Mayor.

Mid-Year Budget and Performance Report

SUPPORTING DOCUMENTATION

Table 1: Income for July to December 2018

Revenue Source	Billing	Settlement	%
Rent	37477.28	-77385.84	206
Property rental	2243.35	-70.00	3
Rates	0	-267083.77	0
Levy	14907.20	-2995.56	20
New rates	395091.07	-1139765.20	288
Water	3040041.49	-860387.37	28
Arrear services	0	-584.90	0
Sewerage	782163.76	-505424.05	65
Refuse	481960.76	-255279.36	53
Service fees	0	-655.91	0
VAT	651764.78	-246635.69	38
Deposit	0	-2557.75	0
Interest	0	-65821.75	0
Payment advanced	0	-215005.74	100
Total	5405649.69	-3639652.89	67

Arrear Debt

Department of Co-operative Governance (DCoG) has seconded/recommended Bigen Africa to assist with the revenue management and debt collection system at Mohokare Local Municipality. A budget has been set aside for the project through the Municipal Systems Infrastructure Grant (MSIG). Funds allocated in terms of the Division of Revenue Act (DoRA) and utilised for the project through the provision of technical assistance by Bigen Africa (Service Provider) to develop and implement a simplified revenue plan.

So far the Bigen Africa has appointed a Debt Administrator from 01 October 2018 based in Zastron and installed a Debt Collection Software to fast-track the collection of money due to the municipality.

ACTIONS IMPLEMENTED SINCE THE APPOINTMENT OF BIGEN AFRICA

▪ E-mails send	4
▪ Consultations	21
▪ Phone calls	597
▪ Promised to pay	80
▪ SMS Notifications	5 759
	6 461

Mid-Year Budget and Performance Report

Debtors Analysis

Table 2: Summary of Debtors as at 31 December 2018

	Current	30 days	60 days	90 days	120 days	150 days	180 days	>180 days	Total
Payment	0	-64574.74	-31325.00	-26519.95	-37383.23	-28665.88	-42104.42	-256648.74	-487221.96
Rent	0	36600.08	36600.08	37706.56	31344.25	32017.76	38621.08	2115817.12	2328706.93
Property rental	0	2243.35	2243.35	2243.35	2158.59	2158.59	2148.59	96803.43	109999.25
Rates	0	0	0	0	0	0	0	8420423.11	8420423.11
Levy	0	14810.40	14810.40	14810.40	14778.47	14762.00	17889.20	7160042.55	7251903.42
New rates	0	381797.47	370800.65	356294.64	4513568.46	-0.07	25275.05	7260114.37	12907850.57
Electricity	0	0	0	0	0	0	0	4329.47	4329.47
Water	0	3216235.35	2835846.17	3848853.00	3300680.98	2440698.50	3240175.05	86334440.82	105216929.87
Arrear Services	0	0	0	0	0	0	0	196572.72	196572.72
Sewerage	0	770130.35	763970.12	755427.49	750480.22	743513.56	826485.59	35842040.89	40452048.22
Refuse	0	476544.39	473232.59	470142.78	465670.48	462296.42	532315.83	12081114.81	14961317.30
Service Fees	0	0	0	0	0	0	0	122131.62	122131.62
Miscellaneous	0	0	0	0	0	0	0	1752.27	1752.27
VAT	0	675832.39	617400.15	766038.05	664155.75	540701.51	654465.59	17993061.03	21911654.47
Deposit	0	1936.50	0	0	0	1291.00	577.29	7419.10	11223.89
Interest	0	0	0	0	0	0	15947.39	26987780.75	27003728.14
Total	0	5511555.54	5083578.51	6224996.32	9705453.97	4208773.39	5311796.24	204367195.32	240413349.29
Account Type									
PB Organisation	0	1258.70	1280.89	1280.89	1247.60	1247.6	934.14	0	7249.82
Silos	0	7365.39	7365.39	7365.39	7365.39	343.50	0	0	29805.06
Business	0	545121.24	321746.62	356049.6	4496841.85	226773.12	185012.94	16880602.25	23012147.62
Government	0	221916.14	277717.38	259495.46	466969.93	199296.2	202022.13	6928806.94	8556224.18
Indigents	0	239694.05	228917.31	262341.67	299009.75	109826.10	378076.18	9809403.53	11327268.59
Residential	0	4496200.02	4246550.92	5338463.31	4434019.45	3671286.87	4545750.85	170748382.60	197480654.02
Total	0	5511555.54	5083578.51	6224996.32	9705453.97	4208773.39	5311796.24	204367195.32	240413349.29

Water billing it is very high because it includes estimates which will be reversed when the Municipality does bulk water-meter adjustments.

Mid-Year Budget and Performance Report

Creditors' Analysis

Table 3: Creditors as at 31 December 2018

	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	BALANCE
TRADE CREDITORS						
Total Trade Payables	R 2,393,207.29	R 2,112,784.36	R 3,297,085.18	R 2,828,193.84	R 14,132,217.58	R 24,763,488.25
Total Payroll Creditors	R 1,636,258.00	R 1,569,263.00	R 1,542,812.00	R 1,478,482.00	R 41,105,181.24	R 47,331,996.24
	<u>R 4,029,465.29</u>	<u>R 3,682,047.36</u>	<u>R 4,839,897.18</u>	<u>R 4,306,675.84</u>	<u>R 55,237,398.82</u>	<u>R 72,095,484.49</u>

Included in the above breakdown of Trade Creditors are all payables related to Staff Salaries and Third Parties, Accrued Leave Pay and Accrued Bonuses.

Due to cash flow constraints the Municipality is struggling to pay outstanding creditors within the 30-day timeframe as set out in the Municipal Finance Management Act. Strategies are being implemented to assist with the Municipality's cash flow, such as the appointment of a Service Provider to assist with the VAT review for the past five years in order to determine whether there are any unclaimed Input VAT that can be claimed from the South African Revenue Services.

Further, the Municipality entered into payment arrangements with several long outstanding creditors in order to be able to pay off the amounts outstanding to them.

Table 4: Top Creditors

	CURRENT	30 DAYS	60 DAYS	90 DAYS	120 DAYS+	BALANCE
MUNSOFT	R 136,706.25	R 136,706.25	R 571,426.25	R 375,706.25	R 4,492,810.82	R 5,713,355.82
AUDITOR GENERAL	R 862,470.05	R 1,668,593.11	R 860,788.80	R 824,494.24	R 909,579.00	R 5,125,925.20
SALA (Pension Fund)	R 572,309.00	R 572,309.00	R 572,309.00	R 572,309.00	R 35,170,979.16	R 37,460,215.16
SAMWU	R 277,730.00	R 277,730.00	R 277,730.00	R 277,730.00	R 5,934,202.08	R 7,045,122.08
FSPG: FLEET MANAGEMENT	R -	R -	R -	R -	R 3,262,356.91	R 3,262,356.91
EMS ADVISORY	R -	R 187,276.00	R 211,729.00	R -	R 1,292,379.62	R 1,691,384.62
SALGA	R -	R -	R -	R -	R 2,550,590.35	R 2,550,590.35
UNIVERSITY OF THE FREE STATE	R 39,084.74	R -	R 26,032.13	R 46,173.49	R 124,500.88	R 235,791.24
TRAFFIC MANAGEMENT SOLUTIONS	R 70,282.25	R 120,209.00	R 127,109.00	R 81,819.86	R -	R 399,420.11
	<u>R 1,958,582.29</u>	<u>R 2,962,823.36</u>	<u>R 2,647,124.18</u>	<u>R 2,178,232.84</u>	<u>R 53,737,398.82</u>	<u>R 63,484,161.49</u>

Investment Portfolio Analysis and Cash Management

Table 5: Investments

Below is a table that details the investments as at 31 December 2018.

Financial Institution	Description	Amount
ABSA	MIG	161,134.15
ABSA	WSIG	81,932.33
ABSA	RBIG	53,924.34
ABSA	Call Account	4,441,649.94
ABSA	Call Account	312.04

Mid-Year Budget and Performance Report

ABSA	Call Account	111,254.94
Total:		4,850,207.74

Included in the investment accounts are amounts attributed to unspent conditional grant funding.

Allocation and grant receipts and expenditure

Table 6: Grants as at 31 December 2018

Description	Total Allocation	Received to date	Spent to date	% spent for allocation 18/19 received	% spent for total allocation 18/19
EPWP	1,000,000	250,000	481,072	192%	48%
FMG	1,970,000	1,970,000	365,405	19%	19%
MIG	17,708,000	5,362,000	8,305,635	155%	47%
WSIG	48,500,000	17,000,000	2,447,837	14%	5%
RBIG	30,000,000	29,000,000	4,411,005	15%	15%
INEP	500,000	500,000	-	0%	0%
	99,678,000	54,082,000	16,010,954	30%	16%

Remedial actions in terms of Grant expenditure include under more the following:

- ✓ Capital projects and expenditure needs to be prioritized;
- ✓ We need to identify risk areas where possible additional costs may be incurred;
- ✓ Needs of the community needs to be identified for service delivery which could lead to additional capital costs; and
- ✓ We need better planning of budgeting for the capital and operational expenditure of the municipality, and to limit wastages and identify unforeseen expenditure.

Council allowances and employee benefits

Table 7: Councillor allowances and employee benefits

Mid-Year Budget and Performance Report

Description	Total Budget	Actual - 31 December 2018	% of total Budget
Salaries	45,791,053.00	22,064,099.61	48%
Annual Bonus	3,555,407.00	1,572,771.32	44%
Allowance - Telephone	182,903.00	90,106.23	49%
Allowance - Vehicle	3,207,769.00	1,829,803.74	57%
Allowance - Other	1,518,777.00	700,166.94	46%
Housing Subsidy	792,403.00	384,850.69	49%
Overtime	3,590,220.00	1,782,643.42	50%
Temporary workers	346,500.00	54,968.70	16%
Industrial Council Levy	27,054.00	13,164.91	49%
Skills Development Levy	556,859.00	266,888.00	48%
Ward Allowances	339,200.00	165,000.00	49%
Medical Aid Fund	4,201,009.00	2,098,880.95	50%
Pension Fund	7,430,607.00	3,583,583.35	48%
UIF	428,249.00	240,091.17	56%
Councillor - Allowances	3,180,000.00	1,518,611.82	48%
Councillor - Telephone Allowance	238,140.00	121,800.00	51%
Councillor - Travel Allowance	420,000.00	83,897.30	20%
Councillor - SDL	55,635.00	21,523.85	39%
Councillor - Pension Fund	63,600.00	-	0%
Councillor - Medical Aid	138,017.00	91,706.84	66%
	76,063,402.00	36,684,558.84	48%

From the above breakdown it can be seen that Mohokare LM are well within its budget in terms of Councillor Allowances and Employee related Benefits. All items will however be re-visited individually during the adjustment budget process in order to ensure accurate budgeting.

Supply Chain Management

To give effect to Section 217 of the Constitution of South Africa (1996) that stipulate:

When an organ of state in the national, provincial or local sphere of government, or any other institution identified in national legislation, contracts for goods or services, it must do so in accordance with a system which is, equitable, transparent, competitive, cost-effective and fair.

Currently the Supply Chain Management Unit is functioning without the SCM Manager, the only senior person in SCM, is the SCM-Accountant that reports directly to the Chief Financial Officer of the institution,

Contract management is solo responsibility of the Chief Financial Officer who is responsible for the following activities:

- ensuring that all the necessary legal formalities in entering the contract are adhered to
- monitor and assess work done or service provided as per the service delivery agreement/contract
- report on the performance of the service provider
- manage the performance management process
- report on contract management and service provider performance to council quarterly
- report to Council annually on the performance of service providers

Mid-Year Budget and Performance Report

- investigate and report on the impact of the interventions on areas of underperformance as part of the quarterly and annually report
- facilitate support interventions to address the underperforming areas

List of bids awarded

Bid No	Description	Company Name	Bid Amount (VAT Incl.) unless stated otherwise	Appointment Date
SCM/MOH/17/2018	Completion of a 27 KM Long, Bulk Water Raw Water Pipeline from the Orange River to Paisley Dam in Rouville (C2)	Group YWO Trading Enterprise	R 477 742 611,11	23-Aug-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Tsela Tsweu Consulting Engineers (Pty)Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Ditlou Consulting Engineers (Pty)Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	MGM-Bluhray Engineers (Pty)Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Proper Consulting Engineers (Pty) Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Metswedding Consulting Engineers (Pty)Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Servinet Consulting Engineers (Pty)	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Mafumu Consulting (Pty) Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Engineering Aces (Pty)LTD	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Inkzimulo Consulting (Pty)Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Mabanga Solutions (Pty)Ltd	N/A	25-Oct-18
SCM/MOH/24/2018	Panel of Consultants for professional engineering related services for a period of 3 years	Mateng Consulting (Pty)LTD	N/A	25-Oct-18

- Irregular, fruitless and wasteful expenditure

Irregular expenditure to the amount of R 0.00 has been identified during the period 01 July 2018 to 31 December 2018.

Fruitless and Wasteful expenditure to the amount of R55 438,42 has been identified during the period 01 July 2018 to 31 December 2018. This relates mainly to interest incurred on the late payment of trade creditors.

MSCOA

From 01 July 2017 the Municipality implemented the municipal Standard Chart of Accounts as per National Treasury Regulations.

Initially, there were several obstacles such as the alignment of the old and the new vote structure, however, with assistance from the Service Provider (Munsoft) the Municipality was able to sort out most of the issues and the system is up to date at current.

The submission of returns to National Treasury are in progress.

Audit Action Plan

Mid-Year Budget and Performance Report

The Audit Action Plan derived from the 2017/18 financial year's audit outcome is in progress of being drafted. The interruption in the availability of the document was caused by the delay of the submission of the Annual Financial Statements which resulted in audit progress being completed during February 2019. This document should be available for usage by the Municipality by first week of April. It was determined internally that monthly workshops will be held in order to track the actual performance against set targeted deadlines and that Free State Provincial Treasury will be invited to the workshops on a monthly basis and the Auditor General of South Africa on a quarterly basis.

Budget Timelines

In terms of the Budget and IDP timelines as approved by Council on 30 May 2018, the following

Extract from the IDP Process Plan:

<u>Activity No</u>	<u>IDP AND BUDGET ACTIVITY OBJECTIVE</u>	<u>DATE AND VENUE</u>	<u>TIME</u>
1	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	16-26 October 2018	10H00
2	COUNCIL STRATEGIC SESSION WITH ADMINISTRATION MUNICIPAL DEPARTMENT'S BILLATERAL SESSIONS. OBJECTIVE: IDENTIFICATION OF SERVICE GAPS AND FORMULATION OF DEPARTMENTAL PRIORITIES, OBJECTIVES, STRATEGIES AND PROJECTS.	20-23 November 2018 29 November 2018	09H00
3	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	03 December 2018	10h00
4	STRATEGIC PLANS PRESENTATIONS BY PROVINCIAL DEPARTMENTS OBJECTIVE: GATHER PROVINCIAL PLANS AND BUDGET IMPLICATIONS FOR MOHOKARE	11,12 and 13 December 2018	10h00
5	AREA LEVEL WARD COMMITTEE CONSULTATION SESSIONS. OBJECTIVE: REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	15 January 2019 16 January 2019 17 January 2019	10H00
6	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	18 January 2018	10H00
7	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	06 February 2019	10H00
8	AREA LEVEL STAKEHOLDERS CONSULTATION SESSIONS (IDP REP FORUMS). OBJECTIVE: REVIEW PRIORITIES, RE-PRIORITISATION, VISION AND MISSION, OBJECTIVES, STRATEGIES AND PROJECTS.	12 February 2019 13 February 2019 14 February 2018	10H00
9	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	26 February 2018	10h00
10	IDP & BUDGET ROADSHOWS OBJECTIVE: ROADSHOWS ENABLE COMMUNITY, STAKEHOLDERS, OTHER GOVERNMENT DEPARTMENTS INPUTS AND COMMENTS	05 March 2019 06 March 2019 07 March 2019	15H00
11	IDP AND BUDGET STEERING COMMITTEE MEETING OBJECTIVE: PROCESS & METHODOLOGY, PREVIOUS YEAR EVALUATION, PROJECTS SCREENING.	19 March 2019	10H00
12	TABLING OF THE 1 ST DRAFT IDP AND BUDGET TO COUNCIL:	28 March 2019	10H00

Mid-Year Budget and Performance Report

<u>Activity No</u>	<u>IDP AND BUDGET ACTIVITY OBJECTIVE</u>	<u>DATE AND VENUE</u>	<u>TIME</u>
	OBJECTIVE: ADOPTION TO ENABLE COMMUNITY AND STAKEHOLDER INPUTS AND COMMENTS		
13	PUBLICATION / ADVERTISEMENT OF DRAFT IDP AND BUDGET DOCUMENTS. OBJECTIVE: COMMENTS FROM COMMUNITY, STAKEHOLDERS AND ROLE PLAYERS.	April 2019	A.S.A.P.
14	PRESENTATION OF FINAL DRAFT IDP AND BUDGET DOCUMENTS TO COUNCIL. OBJECTIVE: FINAL ADOPTION OF THE REVIEWED IDP AND THE BUDGET DOCUMENT FOR THE STRATEGIC PERIOD OF 2018/2019	29 May 2019	10H00

Adjustment budget 2017/18

A number of variances noted in this report are due to challenges regarding the municipality's budgeting and operations. The municipality intends to submit an adjustment budget as per MFMA regulations to correct most of the variances noted above.

Mid-Year Budget and Performance Report

FS163 Mohokare - Table C1 Monthly Budget Statement Summary - M06 December

FS 163 Mohokare - Table C1 Monthly Budget Statement Summary - M06 December									
Description	2017/18	Budget Year 2018/19							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rate	7 695	7 981	7 981	385	2 486	3 991	(1 504)	-38%	–
Service char	67 299	65 002	65 002	3 470	29 761	32 501	(2 740)	-8%	–
Investment r	1 986	900	900	0	3 592	450	3 142	698%	–
Transfers an	58 955	66 393	66 393	300	37 995	33 197	4 798	14%	–
Other own r	57 435	46 255	46 255	1 136	8 481	23 128	(14 647)	-63%	–
Total	193 370	186 531	186 531	5 291	82 316	93 266	(10 950)	-12%	–
Revenue (excluding capital transfers and contributions)									
Employee co	67 393	72 061	72 061	5 632	45 310	36 030	9 279	26%	–
Remuneratio	3 746	4 148	4 148	446	2 500	2 074	426	21%	–
Depreciation	23 154	31 721	31 721	–	–	15 860	(15 860)	-100%	–
Finance cha	8 840	4 879	4 879	14	277	2 440	(2 163)	-89%	–
Materials and	24 246	40 143	40 143	243	886	20 072	(19 186)	-96%	–
Transfers an	–	–	–	–	–	–	–	–	–
Other expend	112 202	48 231	48 231	694	11 755	24 116	(12 361)	-51%	–
Total Expendi	239 581	201 183	201 183	7 030	60 727	100 591	(39 864)	-40%	–
Surplus/(Defi	(46 211)	(14 652)	(14 652)	(1 739)	21 589	(7 326)	28 914	-395%	–
Transfers an	–	–	–	–	–	–	–	–	–
Contributions	70 048	104 708	104 708	–	43 609	52 354	(8 745)	-17%	–
Surplus/(Defi	23 837	90 056	90 056	(1 739)	65 198	45 028	20 169	45%	–
Surplus/(Defi									
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year	23 837	90 056	90 056	(1 739)	65 198	45 028	20 169	45%	–

Mid-Year Budget and Performance Report

FS163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

FS 163 Mohokare - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		74 731	89 032	89 032	931	47 815	44 516	3 299	7%	-
Executive and council		5 162	2 435	2 435	-	-	1 218	(1 218)	-100%	-
Finance and administration		69 569	86 597	86 597	931	47 815	43 298	4 517	10%	-
Internal audit		-	-	-	-	-	-	-	-	-
Community and public services		13 274	21 103	21 103	42	379	10 552	(10 173)	-96%	-
Community and social services		12 808	20 288	20 288	6	53	10 144	(10 091)	-99%	-
Sport and recreation		-	-	-	-	-	-	-	-	-
Public safety		-	-	-	-	-	-	-	-	-
Housing		466	815	815	36	325	408	(82)	-20%	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		3 044	19 900	19 900	849	12 968	9 950	3 018	30%	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		3 044	19 900	19 900	849	12 968	9 950	3 018	30%	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		172 369	161 204	161 204	3 470	64 763	80 602	(15 839)	-20%	-
Energy sources		28 972	38 861	38 861	-	-	19 431	(19 431)	-100%	-
Water management		77 653	100 189	100 189	2 135	54 435	50 095	4 340	9%	-
Waste water management		56 789	13 778	13 778	821	6 374	6 889	(515)	-7%	-
Waste management		8 955	8 376	8 376	513	3 954	4 188	(234)	-6%	-
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue	2	263 418	291 239	291 239	5 291	125 925	145 620	(19 695)	-14%	-
Expenditure - Functional										
Governance and administration		58 596	107 931	107 931	2 846	26 015	53 966	(27 950)	-52%	-
Executive and council		8 263	8 919	8 919	763	5 063	4 460	603	14%	-
Finance and administration		50 334	97 833	97 833	2 083	20 953	48 916	(27 964)	-57%	-
Internal audit		-	1 179	1 179	-	-	590	(590)	-100%	-
Community and public services		10 650	10 023	10 023	591	7 911	5 011	2 900	58%	-
Community and social services		9 241	8 304	8 304	504	7 219	4 152	3 067	74%	-
Sport and recreation		650	597	597	33	285	298	(13)	-4%	-
Public safety		-	80	80	-	-	40	(40)	-100%	-
Housing		759	1 042	1 042	53	407	521	(114)	-22%	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		18 574	14 846	14 846	1 216	7 288	7 423	(135)	-2%	-
Planning and development		5 612	7 271	7 271	563	3 327	3 635	(308)	-8%	-
Road transport		12 961	7 576	7 576	653	3 961	3 788	173	5%	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		151 761	68 383	68 383	2 377	19 513	34 191	(14 679)	-43%	-
Energy sources		32 912	27 149	27 149	68	1 015	13 574	(12 559)	-93%	-
Water management		61 455	21 885	21 885	1 299	9 279	10 942	(1 664)	-15%	-
Waste water management		44 060	12 729	12 729	581	5 305	6 364	(1 059)	-17%	-
Waste management		13 334	6 621	6 621	430	3 914	3 310	603	18%	-
Other		-	-	-	-	-	-	-	-	-
Total Expenditure	3	239 581	201 183	201 183	7 030	60 727	100 591	(39 864)	-40%	-
Surplus/ (Deficit) for the year		23 837	90 056	90 056	(1 739)	65 198	45 028	20 169	45%	-
References										
1. Government Finance Statistics Functions and Sub-functions are standardised to assist the compilation of national and international accounts for comparison purposes										
2. Total Revenue by functional classification must reconcile to Total Operating Revenue shown in the Financial Performance Statement										
3. Total Expenditure by functional classification must reconcile to total operating expenditure shown in 'Financial Performance Statement'										
4. All amounts must be classified under a functional classification (modified GFS). The GFS function 'Other' is only for Abattoirs, Air Transport, Licensing and										

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

FS163 Mohokare - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December										
Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote	1									
Vote 1 - COUNCIL & EXECUTIVE		5 162	2 435	2 435	-	-	1 218	(1 218)	-100.0%	-
Vote 2 - FINANCE		69 569	84 862	84 862	929	47 802	42 431	5 371	12.7%	-
Vote 3 - CORPORATE SERVICES		-	1 735	1 735	2	13	868	(854)	-98.5%	-
Vote 4 - COMMUNITY SERVICES		40 087	48 379	48 379	590	3 734	24 189	(20 455)	-84.6%	-
Vote 5 - TECHNICAL SERVICES		148 600	153 829	153 829	3 770	74 375	76 914	(2 539)	-3.3%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	263 417	291 239	291 239	5 291	125 925	145 620	(19 695)	-13.5%	-
Expenditure by Vote	1									
Vote 1 - COUNCIL & EXECUTIVE		13 875	17 369	17 369	1 326	8 390	8 684	(295)	-3.4%	-
Vote 2 - FINANCE		38 334	84 940	84 940	1 398	14 415	42 470	(28 055)	-66.1%	-
Vote 3 - CORPORATE SERVICES		9 618	12 892	12 892	685	6 537	6 446	91	1.4%	-
Vote 4 - COMMUNITY SERVICES		13 032	18 203	18 203	788	9 018	9 102	(84)	-0.9%	-
Vote 5 - TECHNICAL SERVICES		164 722	67 778	67 778	2 832	22 367	33 889	(11 522)	-34.0%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	239 581	201 183	201 183	7 030	60 727	100 591	(39 864)	-39.6%	-
Surplus/ (Deficit) for the year	2	23 837	90 056	90 056	(1 739)	65 198	45 028	20 169	44.8%	-
References										
1. Insert 'Vote'; e.g. Department, if different to standard classification structure										
2. Must reconcile to Monthly Budget Statement - Financial Performance Statement (standard classification)										

FS163 Mohokare - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Table C4 Monthly budget statement – Financial performance (revenue and expenditure)										
Description	Ref	2017/18	Budget Year 2018/19							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Revenue By Source										
Property rates		7 695	7 981	7 981	385	2 486	3 991	(1 504)	-38%	
Service charges - electricity revenue		25 972	36 129	36 129			18 064	(18 064)	-100%	
Service charges - water revenue		25 782	11 592	11 592	2 135	19 435	5 796	13 639	235%	
Service charges - sanitation revenue		9 586	10 576	10 576	821	6 370	5 288	1 082	20%	
Service charges - refuse revenue		5 955	6 706	6 706	513	3 954	3 353	601	18%	
Service charges - other		3	-	-	-	4	-	4	#DIV/0!	
Rental of facilities and equipment		594	955	955	41	321	478	(157)	-33%	
Interest earned - external investments		1 986	900	900	0	3 592	450	3 142	698%	
Interest earned - outstanding debtors		1 220	8 745	8 745	-	(251)	4 372	(4 624)	-106%	
Dividends received		-	10	10	-	-	5	(5)	-100%	
Fines, penalties and forfeits		48 401	18 900	18 900	549	3 356	9 450	(6 094)	-64%	
Licences and permits		2	15	15	-	2	8	(6)	-79%	
Agency services		-	-	-	-	-	-	-	-	
Transfers and subsidies		58 955	66 393	66 393	300	37 995	33 197	4 798	14%	
Other revenue		7 175	17 630	17 630	546	5 054	8 815	(3 761)	-43%	
Gains on disposal of PPE		43	-	-	-	-	-	-	-	
Total Revenue (excluding capital transfers and contributions)		193 370	186 531	186 531	5 291	82 316	93 266	(10 950)	-12%	-
Expenditure By Type										
Employee related costs		67 393	72 061	72 061	5 632	45 310	36 030	9 279	26%	
Remuneration of councillors		3 746	4 148	4 148	446	2 500	2 074	426	21%	
Debt impairment		75 303	22 691	22 691			11 345	(11 345)	-100%	
Depreciation & asset impairment		23 154	31 721	31 721			15 860	(15 860)	-100%	
Finance charges		8 840	4 879	4 879	14	277	2 440	(2 163)	-89%	
Bulk purchases		24 246	26 693	26 693	30	673	13 346	(12 673)	-95%	
Other materials		-	13 450	13 450	212	212	6 725	(6 513)	-97%	
Contracted services		6 213	6 695	6 695	352	506	3 348	(2 841)	-85%	
Transfers and subsidies		-	-	-	-	-	-	-	-	
Other expenditure		29 535	18 846	18 846	342	11 328	9 423	1 905	20%	
Loss on disposal of PPE		1 151	-	-	-	(80)	-	(80)	#DIV/0!	
Total Expenditure		239 581	201 183	201 183	7 030	60 727	100 591	(39 864)	-40%	-
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(46 211)	(14 652)	(14 652)	(1 739)	21 589	(7 326)	28 914	(0)	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Transfers and subsidies - capital (in-kind - all)		70 048	104 708	104 708		43 609	52 354	(8 745)	(0)	-
Surplus/(Deficit) after capital transfers & contributions		23 837	90 056	90 056	(1 739)	65 198	45 028			-
Taxation										
Surplus/(Deficit) after taxation		23 837	90 056	90 056	(1 739)	65 198	45 028			-
Attributable to minorities										
Surplus/(Deficit) attributable to municipality		23 837	90 056	90 056	(1 739)	65 198	45 028			-
Share of surplus/ (deficit) of associate										
Surplus/ (Deficit) for the year		23 837	90 056	90 056	(1 739)	65 198	45 028			-
References										
1. Material variances to be explained on Table SC1										
Total Revenue (excluding capital transfers and contributions) inclu										
		263 418	291 239	291 239	5 291	125 925	145 620			

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

Vote Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance	Full Year Forecast
R thousands	1								%	
Multi-Year expenditure appropriation	2									
Vote 1 - COUNCIL & EXECUTIVE		-	-	-	-	-	-	-	-	-
Vote 2 - FINANCE		-	-	-	-	-	-	-	-	-
Vote 3 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Vote 4 - COMMUNITY SERVICES		-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - COUNCIL & EXECUTIVE		-	94	94	-	45	47	(2)	-3%	-
Vote 2 - FINANCE		-	-	-	-	341	-	341	#DIV/0!	-
Vote 3 - CORPORATE SERVICES		-	670	670	-	-	335	(335)	-100%	-
Vote 4 - COMMUNITY SERVICES		12 748	4 431	4 431	-	1 293	2 216	(923)	-42%	-
Vote 5 - TECHNICAL SERVICES		47 679	91 404	91 404	1 072	9 671	45 702	(36 031)	-79%	-
Vote 6 - [NAME OF VOTE 6]		-	-	-	-	-	-	-	-	-
Vote 7 - [NAME OF VOTE 7]		-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-
Total Capital single-year expenditure	4	60 426	96 599	96 599	1 072	11 350	48 299	(36 950)	-77%	-
Total Capital Expenditure		60 426	96 599	96 599	1 072	11 350	48 299	(36 950)	-77%	-

FS163 Mohokare - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M06 December

FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 December

FS163 Mohokare - Table C6 Monthly Budget Statement - Financial Position - M06 December						
Description	Ref	2017/18	Budget Year 2018/19			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		4 578	33 197	33 197	975	
Call investment deposits		-	-	-	1 262	
Consumer debtors		30 861	41 236	41 236	227 944	
Other debtors		17 500	13 093	13 093	12 470	
Current portion of long-term receivables		-	-	-	-	
Inventory		647	679	679	647	
Total current assets		53 587	88 205	88 205	243 297	-
Non current assets						
Long-term receivables		-	-	-	-	
Investments		-	-	-	-	
Investment property		55 869	22 177	22 177	22 177	
Investments in Associate		-	-	-	-	
Property, plant and equipment		566 340	553 374	553 374	567 548	
Agricultural		-	-	-	-	
Biological assets		423	399	399	380	
Intangible assets		-	-	-	-	
Other non-current assets		374	358	358	341	
Total non current assets		623 006	576 308	576 308	590 446	-
TOTAL ASSETS		676 593	664 513	664 513	833 743	-
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	
Borrowing		224	304	304	289	
Consumer deposits		801	859	859	818	
Trade and other payables		115 889	63 097	63 097	72 095	
Provisions		532	541	541	515	
Total current liabilities		117 446	64 801	64 801	73 718	-
Non current liabilities						
Borrowing		36 144	33 093	33 093	31 517	
Provisions		19 928	15 692	15 692	14 945	
Total non current liabilities		56 072	48 785	48 785	46 462	-
TOTAL LIABILITIES		173 517	113 586	113 586	120 180	-
NET ASSETS	2	503 075	550 927	550 927	713 563	-
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		503 387	550 927	550 927	713 563	
Reserves		-	-	-	-	
TOTAL COMMUNITY WEALTH/EQUITY	2	503 387	550 927	550 927	713 563	-
References						
1. Material variances to be explained in Table SC1						
2. Net assets must balance with Total Community Wealth/Equity						

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December

FS163 Mohokare - Table C7 Monthly Budget Statement - Cash Flow - M06 December										
Description	Ref	2017/18	Budget Year 2018/19							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		7 695	3 991	3 991	174	802	1 995	(1 194)	-60%	
Service charges		6 583	35 837	35 837	4 337	1 212	17 918	(16 707)	-93%	
Other revenue			26 914	26 914	4	1 431	13 457	(12 026)	-89%	
Government - operating		58 955	66 393	66 393	-	21 771	33 197	(11 426)	-34%	
Government - capital		63 342	104 708	104 708	-	20 014	52 354	(32 340)	-62%	
Interest		3 206	4 835	4 835	4	20	2 418	(2 397)	-99%	
Dividends		-	10	10	-		5	(5)	-100%	
Payments										
Suppliers and employees		(83 202)	(141 893)	(141 893)	(7 193)	(24 971)	(70 946)	(45 976)	65%	
Finance charges		(8 536)	(4 879)	(4 879)	-	(0)	(2 440)	(2 439)	100%	
Transfers and Grants			-	-	-			-		
NET CASH FROM/(USED) OPERATING ACTIVITIES		48 042	95 916	95 916	(2 674)	20 279	47 958	27 679	58%	-
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		(59 325)	-	-	-			-		
Decrease (Increase) in non-current debtors			-	-	-			-		
Decrease (increase) other non-current receivables			-	-	-			-		
Decrease (increase) in non-current investments			-	-	-	(62 049)		(62 049)	#DIV/0!	
Payments										
Capital assets			(96 599)	(96 599)	(136)	(13 898)	(48 299)	(34 402)	71%	0
NET CASH FROM/(USED) INVESTING ACTIVITIES		(59 325)	(96 599)	(96 599)	(136)	(75 947)	(48 299)	27 648	-57%	0
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		110	-	-	-			-		
Borrowing long term/refinancing			-	-	-			-		
Increase (decrease) in consumer deposits			-	-	-	187		187	#DIV/0!	
Payments										
Repayment of borrowing		(202)	-	-	-	(69)	-	69	#DIV/0!	
NET CASH FROM/(USED) FINANCING ACTIVITIES		(92)	-	-	-	118	-	(118)	#DIV/0!	-
NET INCREASE/ (DECREASE) IN CASH HELD		(11 375)	(683)	(683)	(2 811)	(55 550)	(341)			0
Cash/cash equivalents at beginning:		15 953	900	900		(2 325)	900			(2 325)
Cash/cash equivalents at month/year end:		4 578	218	218		(57 875)	559			(2 325)
<u>References</u>										
1. Material variances to be explained in Table SC1										

PERFORMANCE REPORT FOR THE PERIOD ENDING DECEMBER 2018

INTERNAL AUDIT

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance and public participation	Good Governance and public participation	Maintaining and improving the Municipal Audit Opinion		Review Internal Audit Charter and Manual for approval by July 2018	Review 2018/2019 Internal Audit Charter by July 2018	Adopted and reviewed 2017/2018 Internal Audit charter	Approved Internal Audit Charter	Review of Internal Charter and Manual by July 2018	Review of Internal Charter and Manual by July 2018	Achieved	-	No target for the quarter	-	-	-	Approved Internal Audit Charter, and Manual Attendance register and minutes
					Reviewed and approved Audit Committee Charter by July 2018	Reviewed and approved Audit Committee Charter by July 2018	2017/2018 Audit Committee Charter	Approved Audit Committee Charter	Submission of the reviewed Audit Committee Charter to Council for Approval by July 2018	Submission of the reviewed Audit Committee Charter to Council for Approval by July 2018	Achieved	-	- No target for the quarter	-	-	Approved Audit Committee Charter	
					Develop and submit Internal Audit Coverage Plan by August 2018	Approved Internal Audit Coverage Plan by August 2018	Adopted 2017/2018 Internal Audit Coverage Plan	Approved Internal Audit Coverage Plan	Approved Internal Audit Coverage Plan	Not Achieved	Internal Audit Plan was tabled to the audit committee meeting on the 25 September 2018	-	No target for the quarter	-	-	-	Approved Internal Audit Coverage Plan, Attendance register & minutes.

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE	
											however the committee did not approve the plan due to the fact that risk register for 2018/19 was not provided to the internal audit unit for the compilation of the Internal audit plan.							
3	Good governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic		Summary of AG action plans resolved and implemented	Resolve queries to improve audit opinion	New KPI	AG findings in the current year	Monthly monitoring of the action plan	Not Achieved	Emanating from the audit committee meeting held on the 30 th July 2018 it was resolved that PMS unit will be	-	Monthly monitoring of the action plan	Not Achieved	Action plan now done by PMS as per the resolution from AC	-	Quarterly Action plan submitted	

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE	
			support to the Municipality								responsible for the monitoring of Audit Action Plan then submit the report to the internal audit however nothing has been received from the PMS unit by the Internal audit unit. The Internal audit unit has updated the audit action plan until 30 June 2018							
3	Good Governance and public participation	Good Governance and public participation			% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2018	16/17 mitigated risks	Proof of submission	1 Quarterly monitoring of identified risks report	Achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	--	Acknowledgment of receipt Monitoring tool template	

TOWN PLANNING

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to MLM		% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2019	17/18 mitigated risks	Proof of submission	1 Quarterly monitoring of identified risks report	Achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	-	Acknowledgment of receipt Monitoring tool template

LOCAL ECONOMIC DEVELOPMENT

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	S O N o	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
5	Local Economic Development	Local Economic development	Enhancement of the municipality's local economy	S O 2	5 year LED Strategy developed by December 2018	5 year LED Strategy developed by December 2018	2017/18 LED Strategy	Reviewed LED Strategy	No target for the quarter	-	-	-	5 year LED Strategy developed and approved by Council by December 2018	Not achieved	Had a session with Cogta as they are assisting us with the LED Strategy	To hold consultations with LED Forums	Council Resolution and copy of the adopted strategy
					12 Business expos conducted to assist cooperatives and SMMEs per town	12 Business expos conducted to assist cooperatives and SMMEs per town	4 Business expos conducted	Invites and attendance registers	Conduct 1 business expo per town by Sep 2018	Over-Achieved 10 Expos were held	-	-	Conduct 1 business expo per town by Dec 2018	Achieved	2 expos were held. 10 were held in 1 st quarter	-	Invites and attendance registers
					Developed and approved Tourism Policy by December 2018	Developed and approved Tourism Policy by December 2018	New KPI	Approved Policy	No target for the quarter	-	-	-	Developed and approved Tourism Policy by December 2018	Not Achieved	Pending completion of the LED Strategy	-	Approved Policy Council Resolution

KPA No	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SONO	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	Local Economic Development	Local Economic development	Enhancement of the municipality's local economy		% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2018	2017/2018 quarterly reports	Proof of submission	1 Quarterly monitoring of identified risks	Achieved	-	-	1 Quarterly monitoring of identified risks	Do not have any risks	-	-	Acknowledgment of receipt Monitoring tool template

RISK MANAGEMENT

KP A N o	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance and administration	Good governance in Mohokare	To evaluate the effectiveness of Risk management, control and governance processes and develop actions to address key risks identified		Reviewed Enterprise Risk Management Policies (Risk Management Strategy and Framework, Fraud and Anticorruption Strategy, Risk Management Committee Charter	Reviewed Enterprise Risk Management Policies	Reviewed Enterprise Risk Management Policies	Reviewed and adopted policies	Submission of 2018/2019 Policies to RMC & AC for approval by September 2018	Not achieved	None sitting of RMC	Tabling of ERM Policies to RMC on the 31 st October 2018 & AC	No target for the quarter	-		-	Attendance register and minutes from RMC and AC Council resolution and copy of the adopted policies
					Implementation of the Reviewed 2018/2019 Risk Register by June 2019	Implementation of the Reviewed 2018/2019 Risk Register by June 2019	2018/19 Risk Register	Quarterly reports	Assessment of levels of Municipal Risk Appetite and Risk Tolerance by September 2018	Not achieved	Assessments were only done in October	Approval of the Risk Register before doing tolerance level will be done in 3 rd quarter	Quarterly monitoring of Departmental risks	Achieved -	-	-	Quarterly monitoring reports

3	Good governance and public participation	Good Governance and public participation			Reviewed 2018/2019 Risk Register by June 2018	Reviewed and approved 2018/2019 risk register	2018/2019 risk register	Approved risk register	Approved Risk register by September 2018	Not achieved	None sitting of RMC	Approval of Register by RMC on the 31 st October 2018	Quarterly monitoring of Departmental risks	Not Achieved	Risk Register was approved in December but it was not tabled to council	-	Assessment report, minutes and attendance registers, council resolution and approved risk register
---	---	---	--	--	---	---	-------------------------	------------------------	--	--------------	---------------------	--	--	--------------	---	---	--

INTERGRATED DEVELOPMENT PLAN (IDP)

KP A N o	Key Perform ance Area	Municip al Strategi c Objecti ve (SOs)	Municipal Strategic Objective (Departme ntal)	SO No	Key perform ance indicator(s)	Annual Target	Baseline	Unit of measure ment	Q1	Actual Achiev ement	Reason for deviation	Action to be taken	Q2	Actual Achieve ment	Reason for deviatio n	Action to be taken	POE
3	Good govern ance & Adminis tration	Good govern ance in Mohok are	To implement a ranking and rating system for all new capital projects to support the strategic objectives and priorities of Council and Community		Reviewed and approve d IDP by May 2019	Reviewed and approve d IDP	Approve d 2017/18 IDP	Approve d IDP Plan	Approve d IDP Process plan by August 2019	Achiev ed	-	-	Establish ment of Rep Forum	achieved	-	-	Council resoluti on And electro nic copy of the IDP.

KP ANO	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and public participation	Good Governance and public participation	To instill good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municipality		% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2018	17/18 mitigated risks	Proof of submission of submissions	1 Quarterly monitoring of identified risks report	achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	-	Acknowledgment of receipt Monitoring tool template
3	Good Governance and public participation	Good Governance and public participation	To instill good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municipality		Improvement in Audit Opinion (Outcome)	Improvement in Audit opinion (Unqualified)	17/18 Audit opinion	-	1 Quarterly Implementation and monitoring Audit action Plan report	Not achieved	Action plan workshop not conducted due to AG Audit processes	Will be conducted after AG Audit processes are fully completed	1 Quarterly Implementation and monitoring Audit action Plan report	Not achieved	Action plan workshop not conducted due to AG Audit processes	Will be conducted after AG Audit processes are fully completed	AG report. Audit action plan report

PERFORMANCE MANAGEMENT SYSTEMS DEPARTMENT

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and public participation	Good Governance and public participation	100% monitoring and evaluation of the municipality's Performance	SO 4	Submission of the draft Annual report and the annual performance report for 2015/16 to the Auditor General by 31 August 2018	Submitted draft Annual report, annual performance report by 31st of August 2018	Annual report, annual performance report submitted on the 31 August 2018	Developed AR and APR	Submit draft Annual report, annual performance report on 31st of August 2018	Not achieved AR was submitted on the 26 th September 2019	Had to wait for completion of AFS which were completed in November	-	No target for this quarter	-	-	-	Acknowledgement of receipt
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municipality		% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2019	17/18 mitigated risks	Proof of submission	1 Quarterly monitoring of identified risks report	Achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	-	Acknowledgement of receipt Monitoring tool template
3	Good Governance and public participation	Good Governance and public participation			Improvement in Audit Opinion (Outcome)	Improvement in Audit opinion (Unqualified)	16/17 Audit opinion	Updated Action Plan	1 Quarterly implementation and monitoring Audit action Plan report	Not achieved	Action plan workshop not conducted due to AG Audit processes	Will be conducted after AG Audit processes are fully completed	1 Quarterly implementation and monitoring Audit action Plan report	Not achieved	Action plan workshop not conducted due to AG Audit processes	Will be conducted after AG Audit processes are fully completed	AG report. Audit action plan report

CORPORATE SERVICES DEPARTMENT

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good governance & Administration	Good governance in Mohokare	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Coordination of ordinary council meetings	4 Ordinary Council meeting	4 distributed notices and agenda for 4 ordinary meetings	Signed distributed acknowledgement of receipt	Distribution of 1 notice and agenda by Aug 18	Achieved	-	-	Distribution of 1 notice and agenda by Dec 18	Not achieved	Council did not sit in December due to non-availability	Will sit in the next quarter	Copy of notices and agenda distributed and acknowledgement of receipts
				Coordination of LLF meetings	12 LLF notices and agenda distributed	12 LLF notices and agenda distributed	Signed distributed acknowledgement of receipt	Distribution of 3 notices and agendas	Not Achieved	Did not sit due non-availability of members	Will sit in the next month	Distribution of 3 notices and agendas	Not achieved	Did not sit due non-availability of members	Will sit in the next month	Copy of notices and agenda distributed and acknowledgement of receipts
3				Reviewed and adopted Employment Equity Policy by December 2018	Reviewed and adopted EE Policy	17/18 EE Policy	Approved policy	No target for this quarter	-	-	-	Submit final policy to Council for adoption by December 2018	Not achieved	Due to council not sitting	Will be tabled in the next Council meeting	Council resolution and adopted policy

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Agenda and notices of section 79 committees distributed quarterly	20 notices and agenda of Section 79 distributed quarterly	17/18 Sec 79 notices and agenda	Notices and agendas	5 notices and agendas distributed by July 2018	Achieved	-	-	5 notices and agendas distributed by Dec 2018	Not achieved	Committees did not sit in December due to non-availability	Will sit in the next quarter	Notices and agenda
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality	Monitoring of risk related matters	Identified risks, developed and updated Risk registers June 2019	2017/2018 identified risks	Proof of submission	1 Quarterly monitoring of identified risks report	Achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	-	Proof of submission of the updated risk register (Acknowledgment of receipt)

Mid-Year Budget and Performance Report

KP A N O	Key Performa nce Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departm ental)	S O N o.	Key performa nce indicator(s)	Annual Target	Baselin e	Unit of Measure ment	Q1	Actual Achieve ment	Reaso for deviation	Action to be taken	Q2	Actual Achieve ment	Reaso for deviation	Action to be taken	POE
3	Good Governance and Administration	Good Governance in Mohokare	Annual review and impleme ntation of the Human Resource Develop ment Strategy by June 2018		Impleme ntation of the HRD Strategy	11 Quarterly Recruit ment and selectio n aligned to employ ment equity plan, report, leave manag ement, benefits and claims, vacanc y rate, and overtime manag ement report submitt ed to Manag ement	New KPI	Quarterly Reports	3 Quarterly reports	Achieved	-	-	3 Quarterly reports	Achieved	-	-	Quarterly reports

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Performa nce Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Depart mental)	S O N o.	Key performa nce indicator(s)	Annual Target	Baselin e	Unit of Measure ment	Q1	Actual Achieve ment	Reaso for deviation	Action to be taken	Q2	Actual Achieve ment	Reaso for deviatio n	Action to be taken	POE
3	Good Governance and Administra tion	Good Governance in Mohokare	Annual review and implemen tation of the Human Resource Development Strategy by June 2018		4 vacant pots of 56 Managers filled by September 2018	4 vacan pots of and 56+ Manag ers filled by Septem ber 2018	4 posi tions of Sec 56 Manag ers filled	performa nce contract, agreeme nt and plan of the sec 56 manager appointe d	Interviews Appointm ent of 4 Sec 56 manag ers by Septemb er 2018	Not Achieved	Only interviews for Director Communi ty and Technical Were held and no appointm ent have been done	Re- advertise	No target for this quarter	-	-	-	Advert and Appointm ent Letter
3	Municipal Transforma tion and Develop ment	Municipal Transforma tion and Develop ment	Enhance institution al develop ment and good governan ce		3% of budget actually spent on implem enting WSP bi- annually	3% of budget actually spent on implem enting WSP	New KPI	Actual budget spent	No target for this quarter	-	-	-	1% of budget actually spent on implem enting WSP	Achieved	-	-	Proof of amounts spent
3	Municipal Transforma tion and Develop ment	Municipal Transforma tion and Develop ment	To ensure provision of secretarie s support to council		Quarterly updated resolution register	Update d resoluti on register by June 2019	Register update d	Register updated	Resolutio n register updated by Sept 2018	Achieved	-	-	Resolutio n register updated Dec 2018	Achieved	-	-	Updated register

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

TECHNICAL SERVICES DEPARTMENT

K P A N O	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	Provision of Project Management services to the Municipality		To execute work amounting to R 38 000 000.00 on RBIG (Regional Bulk Infrastructure Grant) by 30 June 2019	R 38 000 000.00 to be certified as work done 30 June 2019	47% expenditure (13 959 144.58)	Payment certificate	Work amounting to R 6 600 000.00 to be certified	Not Achieved 0%	DWS has not transferred funds to MLM	MLM awaiting 1 st transfer of funds	Work amounting to R 16 720 000.00 to be certified	Not Achieved Work amounting to R 2 432 874.99 Certified to date	Contract or off site due to limitation of funds on the contract on the Rouxville WTW	Council to approve the implementation of section 116 of the MFMA in order to enable the contract or to complete the remaining scope.	Payment certificate from Engineers
					To execute work amounting to R 48 500 000.00 on the WSIG (Water Services Infrastructure Grant) by 30 June 2019	R 48 500 000.00 to be certified as work done by 30 June 2019	67% expenditure (R16 012 626.35)	Payment certificate	Work amounting to R 7 700 000.00 to be certified	Not Achieved Actual achievement is R 2 580 545.25	Allocation letter was received late	Fast tracking of projects	Work amounting to R 16 340 000.00 to be certified	Not Achieved Work amounting to R 3 198 839.37 Certified to date	1.Late appointment of a contract or on the 27km raw water pipeline from the Orange River to Paisley dam in Rouxville 2. Bid Specifica	1.Project Implementation to be fast tracked by appointing sub-contracts 2. Procurement	Payment certificate from Engineers

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
															tions Committee not sitting to enable the municipality to advertise and ultimately appoint a contractor on the Smithfield Bulk Water Supply Scheme	processes to be fast tracked for the appointment of a contractor	
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above	Provision of Project Management services to the		To execute work amounting to R 17 708 000.00 on MIG(Municipal Infrastructure Grant) by 30 June 2019	R 17 708 000.00 to be certified as work done by 30 June 2019	80% expenditure (R12 890454.72)	Payment certificate	Work amounting to R 3 541 600.00 to be certified	Achieved Actual achievement is R 4 582 647.08	-	-	Work amounting to R 7 791 520.00 to be certified	Not Achieved Work amounting to R 7 414 081.34 Certified to date	MLM internal cash flows challenges. Payment certificates were received from PSPs however the municipality did not have the	MLM to implement a revenue enhancement strategy and ring fence capital grant funds	Payment certificate from Engineers

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
	pment	RDP level	Municipality												funds to honour payments		
					To execute work amounting to R 500 000.00 on INEP (Integrated National Electrification Programme) by 30 June 2019	R 17 708 000.00 to be certified as work done by 30 June 2019	67% Expenditure (R 2 000 000.00)	Payment certificate	Work amounting to R 150 000.00 to be certified	Not Achieved No work certified to date	Centlec currently busy with the procurement process to appoint a contractor	Awaiting submission from Centlec	Work amounting to R 350 000.00 be certified	Not Achieved No work has been certified to date	Slow procurement processes by Centlec to appoint a contractor	1.SLS between Centlec & MLM to be finalised	Payment certificate from Engineers

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	To provide dignified cemeteries		Concrete Palisade fencing of cemeteries in Rouxville by December 2018	Concrete Palisade fencing of x1 cemetery in Rouxville by 31 December 2018	X2 Cemeteries fenced with concrete palisade	Completion certificate	No target for this quarter	X1 cemetery fenced with concrete palisade fencing	Not Achieved No cemetery was fenced	Slow procurement processes Tenders were advertised and closed. The process is still at evaluation stage.	Fast tracking the appointment of a contractor	Completion certificate			
1	Basic Service delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	To provide dignified cemeteries		Concrete Palisade fencing of cemeteries in Smithfield by December 2018	Concrete Palisade fencing of x1 cemetery in Smithfield by 31 December 2018	X3 Cemeteries fenced with concrete palisade	Completion certificate	No target for this quarter	X1 cemetery fenced with concrete palisade fencing	Not Achieved No cemetery was fenced	Slow procurement processes Tenders were advertised and closed. The process is still at evaluation stage.	Fast tracking the appointment of a contractor	Completion certificate			

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	Provision of trafficable roads		Upgrading of 1.7km access roads in Roleleathunya (Phase 1) (gravel to block pave)	Upgrade of 0.8km road from gravel to block pave	New KPI	Monthly progress reports	Upgrade of 0.2km road from gravel to block pave	Not Achieved	Slow progress on site by the contractor	1.Revise programme of works. 2.Application of penalties for late completion	Upgrade of 0.2km road from gravel to block pave	Achieved 0.21km paved	None	-	Monthly progress reports from consultant
					Upgrading of 0.6km Zama access road in Matlaken g/Zastron (gravel to block pave)	Upgrade of 0.6km road from gravel to block pave	New KPI	Monthly progress reports	Upgrade of 0.2km road from gravel to block pave	achieved	-	-	Upgrade of 0.2km road from gravel to block pave	Achieved 0.3km paved	None	-	Monthly progress reports from consultant
					Developed Road management plan December 2018	Approved road maintenance plan by December 2018	Draft road maintenance plan in place	Plans in a form of documents	Draft Maintenance plan submitted to Sec 79	Achieved	-	-	Road Maintenance plan approved by Council	Not Achieved Report only approved by Section 79 Committee	Council was postponed hence there was no council seating in the 4 th quarter	The plan will serve in the next council meeting	1.Draft road maintenance plan 2.Council resolution of adopted road maintenance plan

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of dignified sanitation services		Upgrading of the Rouxville Waste Water Treatment Works by 30 June 2019	Appointment of a contractor by 30 June 2019	Consultant appointed	-	No target for this quarter	No target for this quarter	No target for this quarter	No target for this quarter	Completion of designs	Achieved	-	-	Appointment letter & site hand over minutes
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of dignified sanitation services		Installation of 90 on site sanitation toilet systems in Refengkhoto	Installation of 90 on site sanitation systems in Refengkhoto by 30 June 2019	20 on site sanitation systems installed in Refengkhoto	Completion certificates	Installation of 60 on site sanitation systems	Over achieved by 10 units	-	-	Installation of 30 on site sanitation systems	Achieved 50 Units Installed	-	-	Completion certificates
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	To provide water and sanitation to household		8124HH provided with access to sanitation network	8124 HH with access to sanitation network	New KPI	Registers	Provision of sanitation to 8124HH in all 3 towns	Not Achieved	Refengkhoto sewer network dysfunctional	Installation of easy flush units from Quarter 2 through WSIG allocation for 2018/19	Provision of sanitation to 8124HH in all 3 towns	Not Achieved 807HH had provision of full borne water sanitation toilets	Information not provided	Information not provided	Sanitation registers

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic services delivery	Keep Mohokare safe and clean	Provision of dignified refuse removal services (Waste management)		8372 HH provided	8372 HH receiving weekly domestic waste collection services	Refuse collected weekly at households	Registers	8372 HH in all 3 towns weekly	Not achieved	Due to lack of machinery	Maintain current vehicles	8372 HH in all 3 towns weekly	Not Achieved	Mechanical failure of available fleet	Re-allocation of fleet to service delivery tasks	Service sheets Reports to Management Register
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of areal lighting		Installation of 4 high mast lights in Roleleathunya	X4 30m high mast lights installed by 30 June 2019	New KPI	High mast lights installation report from Centlec	X2 30m high mast lights set up and connected to electricity supply	Achieved	-	-	X4 30m high mast lights installed and connected to electricity supply	Achieved	-	-	High mast lights installation report from Centlec
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of basic drinking water services		8372 of formal HH with water in MLM daily	8372 HH receiving water in Mohokare	1635 ml of purified water provided to HH	Outflow readings	Provision of drinking water to 8372HH in all 3 towns (100%)	Not achieved	Only 90% of Zastron residents receive water 10% still receive water through JOJO Tanks	-	Provision of drinking water to 8372HH in all 3 towns (100%)	Not achieved	Only 90% of Zastron residents receive water 10% still receive water through JOJO Tanks	-	Monthly water demand vs outflow reports

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
1	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of bulk water supply		Smithfield bulk water supply by June 2021 (the project will be a multi-year project)	Submission of EIA to department of Environmental Affairs	Consultant appointed	Final feasibility study	Completion of the feasibility study (review)	Achieved	-	-	No target for the quarter	EIA Application and proof of submission. Reviewed feasibility study report			
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level Deliver sustainable services that are on or above RDP Level	Provision of basic drinking water services Provision of basic services to community		Upgrading of the Zastron raw water pump stations	Equipping of the 2 raw water pump stations with Mechanical & Electrical (M&E) components by 30 September 2018.	Civil component complete	Completion certificate	100% completion	Not Achieved Pumps and electrical panels are fully complete. Only the connection at the booster pump station is outstanding	MLM could not issue and approval to the contract or to shut down water supply for the connection at the balancing dam to avoid water disruptions	Contract or to make use of a flexible pipe to by-pass the balancing dam	No target for the quarter	Completion certificate			

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N O.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
.	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP Level	Provision of basic drinking water services		Upgrading of the Rouxville WTW 30 June 2019	Completion of the project by 30 June 2019	25% on site	Completion certificate	35% progress on site	Achieved 80% Completion on site	-	-	70% progress on site	Achieved	-	--	1.Monthly progress report 2.Completion certificate
		Deliver sustainable services that are on or above RDP Level	Provision of sustainable portable water in all 3 Towns		Construction of the 27 km raw water pipeline in Rouxville by June 2017	1.7km completion of pipeline, pump station reservoirs & access road by August 2019	25km of physical work completed by June 2018.the project was readvertised	Monthly progress report	Appointment of a contractor	Achieved	-	-	Site Establishment % 10% progress	Not Achieved	Slow progress shown on site by the appointed contractor	Sub-contractors to be appointed to fast track progress on site	1.Site hand over minutes and attendance register 2.Monthly progress reports
	Basic Service Delivery and Infrastructure development	Deliver sustainable services that are on or above RDP level	Provision of Aerial lighting and electrification of households		Upgrading of the Water Treatment works in Zastron by March 2019	Completion of works by March 2019	20% progress on project	Monthly progress reports	35% progress on site	Achieved 43% Completion	-	-	70% progress on site	Not Achieved Actual achievement is 31%	Contractor left site in November due to none payment	Payment to be done ASAP in order to enable the contractor to re-establish	Monthly progress reports from consultant

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)	Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
		Good Governance and public participation													on site	
	Basic Service Delivery and Infrastructure development			Review and approval of WSDP by June 2019	Review WSDP by 30 June 2019	Approved WSDP	Council approved document	WSDP in place	No target for this quarter	-	-	WSDP in place	Not Achieved Only approved by section 79 committee	Council was postponed hence there was no council seating in the 4 th quarter	The plan will serve in the next council meeting	Council Resolution and Adopted
1	Basic Service Delivery and Infrastructure development Good Governance and public participation			Provision of 1 report per quarter regarding the status of aerial lightening to council until 30 June 2019	Submission of 4 reports to council regarding the status of aerial lightening	-	Quarterly report	1 report	Not achieved	Report was submitted to section 79 committee and awaits special council for tabling of the report	Technical Services reports not tabled in the council meeting held in Q1. A date for a special council is yet to be issued out	1 report	Not Achieved Only approved by section 79 committee	Council was postponed hence there was no council seating in the 4 th quarter	The plan will serve in the next council meeting	Council Agenda, report submitted & abstract of the minutes from the council meeting

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

K P A N o.	Key Performance Area	Municipal Strategic KPA	Municipal Strategic Objective(SOs)		Key performance indicator(s)	Annual Target	Baseline	Unit of measure	Q1	Actual Achievement	Reason for deviation	Action to be taken	Q2	Actual Achievement	Reason for deviation	Action to be taken	POE
3			To instill good governance in all Municipal operations, ensure public participation and provide critical strategic support to the Municipality		Monitoring of risk related matters	Submission of 1 updated risk register to the risk officer per quarter (4 submissions annually) ending 30 June 2019	New KPI	Acknowledgement of receipt from the Risk Officer	X1 Updated risk register report submitted to risk officer	Achieved	-	-	X1 Updated risk register report submitted to risk officer	Achieved	-	-	Acknowledgement of receipt from the Risk Officer (Proof of submission)
	Good Governance and public participation	Good Governance and public participation			Summary of AG action plans resolved and implemented.	To achieve clean audit on previous years queries	New KPI	AG findings in the current year	Departmental summary of audit matters attended	Not achieved	Monthly Action plan workshops not conducted due to AG Audit processes	Will be conducted after AG Audit processes are completed	Departmental summary of audit matters attended	Not achieved	Monthly Action plan workshops not conducted due to AG Audit processes	Will be conducted after AG Audit processes are completed	Summary of AG action plans resolved and implemented.

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

FINANCE DEPARTMENT

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performan ce indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
4	Financial Management	Financial Viability	Implementation of the Procurement Plan	3	Development of Procurement Management Plan by August 2017	Developed and adopted Procurement Management Plan by August 2017	2017/18 approved plan	Developed and adopted Procurement Management Plan by August 2018	Submit developed Plan to Council by August 2018 for adoption	Achieved	-	-	No target for this quarter	-	-	-	Council Resolution and adopted copy
4	Financial Management	Financial Viability	Development of operationalization of SCM Plans		Implementation and monitor of the procurement plan by June 2019	Procurement Plan implemented by June 2019	2017/18 quarterly plans	Progress report	Monthly Progress report on the procurement plan	Achieved	-	-	Monthly Progress report on the procurement plan	Achieved	-	-	Monthly Financial Progress reports
4	Financial Management	Financial Viability	Promotion and maintenance SCM		Irregular, fruitless and wasteful expenditure reduced by June 2019	Irregular, fruitless and wasteful expenditure reduced by June 2018	2017/18 quarterly plans	Progress report	Progress report on irregular, fruitless and wasteful expenditure	Achieved, controls are in place to reduce UIF and monitored on a monthly based	-	-	Progress report on irregular, fruitless and wasteful expenditure	Achieved, controls are in place to reduce UIF and monitored on a monthly based	-	-	Monthly Financial Progress reports

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
4	Financial viability	Become financially viable			Quarterly SCM reports submitted to the Mayor and Accounting Officer	Quarterly SCM reports submitted to the Mayor and Accounting Officer	New KPI	Quarterly report	Quarterly SCM report	Achieved	-	-	Quarterly SCM report	Achieved	-	-	Quarterly SCM report
5	Local Economic Development	Local Economic development	Grow Mohokare		12 local businesses awarded by June 2019	12 local businesses awarded by June 2019	12 business reports awarded	Report	3 local businesses awarded	Achieved, 90% of business was given to local businesses	-	-	3 local businesses awarded	Achieved	-	-	Report on LED
4	Municipal Financial Viability	Become financially viable	Grow Mohokare		80 % creditors paid within 30 days	80 % creditors paid within 30 days	% Creditors paid	Invoice s and expen diture forms	20 % of creditors paid within 30 days	Not Achieved	Due to financial constrain ts the municipa lity if stragglin g to pay creditors within 30days	The is a revenue enhance ment strategy in place to in improve revenue collectio n of the municipa lity	20 % of creditors paid within 30 days	Not Achieved	Due to financial constrain ts the municipa lity if stragglin g to pay creditors within 30days	The is a revenue enhance ment strategy in place to in improve revenue collectio n of the municipa lity	Quarterly Financial reports Invoices and expenditu re forms
	Municipal Financial Viability	Becoming financially viable	To ensure complian ce with MFMA and		Payment vouchers of Third Parties done by the 7th of	Third Party paid by the 7 th of each month	New KPI	Payme nt reconc iliations	Payment of current third party deductio	Achieved, except for Pension funds	-	-	Payment of current third party deductio	Achieved, except for Pension funds	-	-	Proof of payment Quarterly 3 rd party reconcilia

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
			Treasury regulations and implement internal controls		each month				ns by the 7 th				ns by the 7 th	which were not paid on time			tions register
	Municipal Financial Viability	Become financially viable	To ensure compliance with MFMA and Treasury regulations and implement internal controls		Compliance with SARS directive on VAT issues.	Submission of 12 VAT 201 returns	New KPI	VAT Returns	Completed 3 VAT returns for June, July, August	Not achieved	Due to the late submission of the AFS, we did not close the system on time. The returns to be submitted as soon as the system is up to date.	Submission of VAT Returns as soon as possible.	Completed 3 VAT return for September, October, November	Not achieved	Due to the late submission of the AFS, we did not close the system on time. The returns to be submitted as soon as the system is up to date.	Submission of VAT Returns as soon as possible.	VAT returns
	Municipal Financial Viability	Become financially viable	Grow Mohokare		30% of outstanding debt collected over 90 days by June 2019	30% of outstanding debt collected over 90 days by June 2019	% debt collected	Quarterly report	7.5 % of debt collected	26% that was collected	-	-	7.5 % of debt collected	Achieved, 32% that was collected for the Q2	-	-	Quarterly revenue report

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviation	Action taken	POE
	Municipal Financial Viability	Become financially viable	Provide free basic water to indigent households		Registration of indigent households	1200 indigent households registered by June 2019	New KPI	Indigent register	300 HH registered Quarterly indigent session per town registered	Achieved, 864 Indigents that are currently are register. We have requested SASSA to assist the municipality with information to increase our indigent register.	-	-	300 HH registered Quarterly indigent session per town registered	Achieved, 864 Indigents that are currently are register. We have requested SASSA to assist the municipality with information to increase our indigent register.	-	-	Report on status on indigency
4	Municipal Financial Viability	To ensure that municipal assets are adequately managed and monitored	Fully effective asset management unit		Quarterly verifying physical assets against assets register by June 2018	Updated GRAP compliant assets register by June 2018	2017/18 quarterly reports	Quarterly reports	GRAP compliant register Development of the asset movement register	Achieved	-	-	Quarterly monitoring of asset movement register	Not achieved	Asset division is not fully capacitated.	An acting asset accountant has been placed to assist in the asset division	GRAP Register Detailed report on asset register.

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N O	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measurement	Q1	Actual Achievement	Reason for deviation	Action taken	Q2	Actual Achievement	Reason for deviation	Action taken	POE
4	Municipal Financial Viability	To ensure sound financial management, compliance and regular reporting	Implementing effective internal controls and monitoring compliance		Timely submission of compliance reports to Council, NT and PT (Section 71, 52, and 72)	Compliance reports as per MFMA	2017/18 quarterly compliance reports	Quarterly reports	Quarterly budget statement (Section 52 & 71)	Achieved	Late submission due to financial system being closed late.	-	Quarterly budget statement (Section 52 & 71)	Not Achieved	The Financial system for Q2 is still in a process of being finalised and closed	Reports will be submitted By the 15th March 2019	Quarterly reports
4	Financial Management	Financial Viability	Compilation of compliant AFS		Submission of Draft Compliant Financial Statements to AG, National and Provincial Treasury by 31 st August 2018	Submitted AFS by 31 st August 2018	Submitted AFS by Aug 2017	Compliant AFS to AG, NAT,PT by 31 Aug 2018	Submission of compliant Draft Financial Statements to AG and National and Provincial Treasury by 31 st August 2018	Achieved	Deviation of date of submission (31 October 2018) due to financial system complications.	-	No target for this quarter	-	-	-	Proof of submission to AG, NT and PT
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and		% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2019	17/18 mitigated risks	Proof of submission	1 Quarterly monitoring of identified risks report	Achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	-	Proof of submission of the updated risk register (Acknowledgment of receipt) Monitoring tool

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO NO	Key performance indicator(s)	Annual Target	Baseline	Unit of measur ement	Q1	Actual Achieve ment	Reason for deviation	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE
			provide critical strategic support to the municip ality														template
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municip ality		Improvement in Audit Opinion (Outcome)	Improvement in Audit opinion (Unqualified)	17/18 Audit opinion	Action Plan	1 Quarterly Implementation and monitoring Audit action Plan report	Not achieved	Monthly workshops not conducted due to AG Audit processes	Will be conducted after AG Audit processes are completed	1 Quarterly Implementation and monitoring Audit action Plan report	Not achieved	Monthly workshops not conducted due to AG Audit processes	Will be conducted after AG Audit processes are completed	AG report. Audit action plan report

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

COMMUNITY SERVICES DEPARTMENT

KP A N o	Key Perform ance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departme ntal)	SO No.	Key perform ance indicator(s)	Annual Target	Baseline	Unit of Measur ement	Q1	Actual Achieve ment	Reason for deviatio n	Action taken	Q2	Actual Achieve ment	Reason for deviatio n	Action taken	POE
1	Basic Service Delivery	Keep Mohokar e Safe & Clean	Operations and maintenan ce		Develop the operation s and maintena nce Plan for Council Properties by August 2018	Develope d draft operation s and maintena nce Plan by Council Properties by August 2018	New KPI	Approv ed Plan	Develop Operatio ns and Maintena nce Plan approve d by Council by August 2018	Achieved	-	-	No target for this quarter	-	-	-	Manage ment resolution & Approve d draft plan
	Basic Service Delivery	Keep Mohokar e Safe & Clean	Environme ntal Health Manageme nt	06	Reviewed IWMP Integrate d Waste Manage ment Plan by August 2018	Reviewed IWMP Integrate d Waste Manage ment Plan by August 2018	16/17 Adopted IWMP	Approv ed Plan	Reviewed IWMP Integrate d Waste Manage ment Plan by August 2018	Achieved	-	-	No target for this quarter	-	-	-	Approve d plan Council Resolutio n

MOHOKARE LOCAL MUNICIPALITY SERVICE DELIVERY BUDGET AND IMPLEMENTATION PLAN 2017/18

KP A N o	Key Performance Area	Municipal Strategic Objective (SOs)	Municipal Strategic Objective (Departmental)	SO No.	Key performance indicator(s)	Annual Target	Baseline	Unit of Measurement	Q1	Actual Achievement	Reason for deviation	Action taken	Q2	Actual Achievement	Reason for deviation	Action taken	POE
3	Good Governance and public participation	Good Governance and public participation	To instil good governance in all Municipal operations, ensure public participation and provide critical strategic support to the municipality		% - implementation of action plan to mitigate identified risks (Output)	100% of identified risks mitigated by June 2019	17/18 mitigated risks	Proof of submission	1 Quarterly monitoring of identified risks report	Achieved	-	-	1 Quarterly monitoring of identified risks report	Achieved	-	-	Proof of submission of the updated risk register (Acknowledgment of receipt) Monitoring tool template
3	Good Governance and public participation	Good Governance and public participation			Improvement in Audit Opinion (Outcome)	Improvement in Audit opinion (Unqualified)	17/18 Audit opinion		1 Quarterly Implementation and monitoring Audit action Plan report	Not achieved	Action plan workshops were not conducted due to AG Audit processes	Will be conducted in after AG Audit processes are fully completed	1 Quarterly Implementation and monitoring Audit action Plan report	Not achieved	Action plan workshops were not conducted due to AG Audit processes	Will be conducted in after AG Audit processes are fully completed	AG report. Audit action plan report

Municipal Manager's Quality Certificate

I, Mr S Selepe, Municipal Manager of Mohokare Local Municipality, hereby certify that –

- The monthly budget statement
- The quarterly report on the implementation of the budget and financial state of affairs of the municipality, and
- The mid-year budget and performance assessment

for the month of December 2018, has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.

Name: Mr S Selepe

Municipal Manager of Mohokare Local Municipality:

Signature: _____

Date: _____